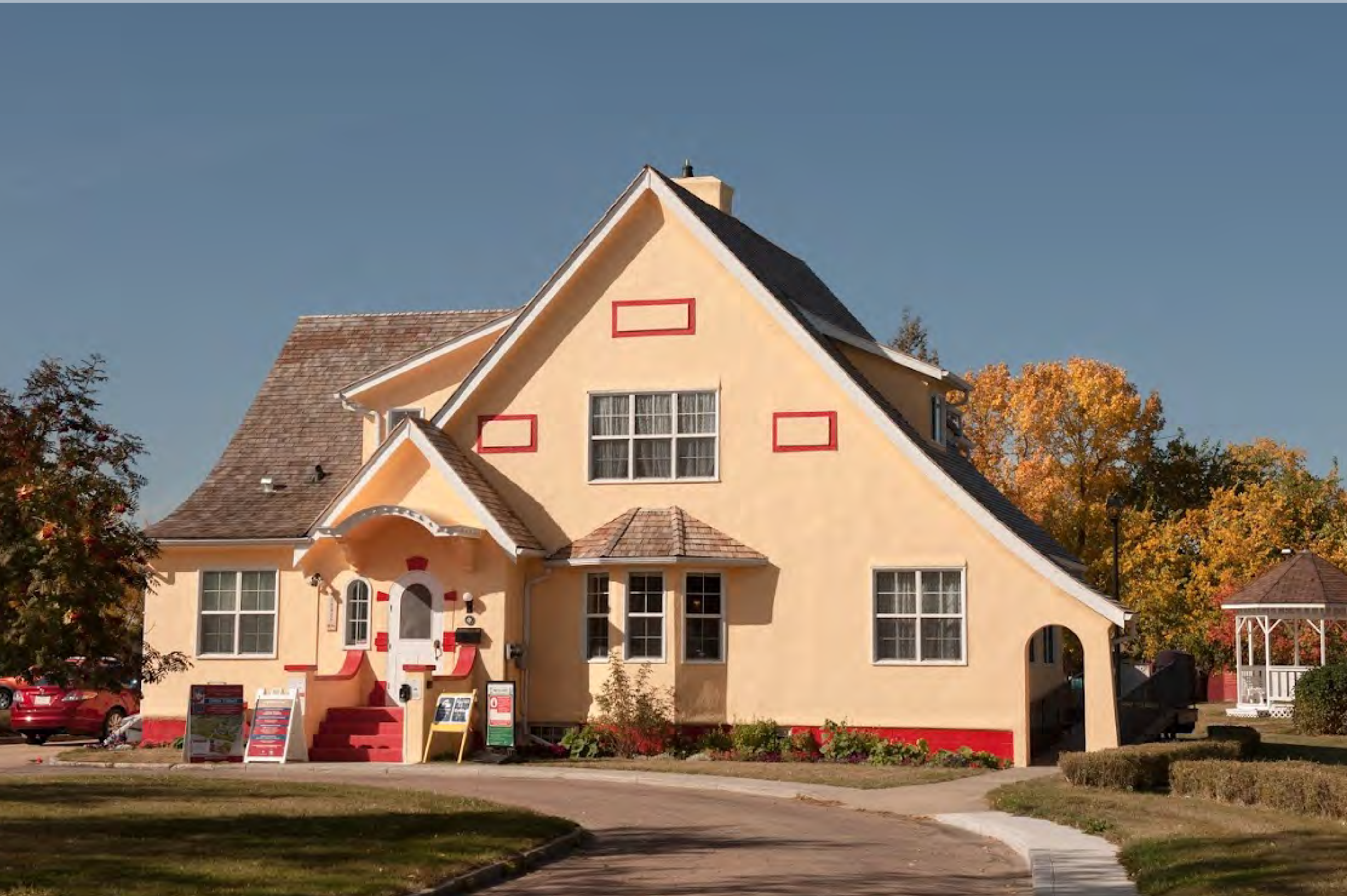
CITY OF
FORT SASKATCHEWAN
ALBERTA

2022
CAPITAL BUDGET APPROVED



BUDGET 2022

Table of Contents

Policy and Program Documents that will be accessible through escribe and online

- Debt Management Policy FIN-028-C
- Financial Reserves Policy FIN-021-C
- Investment Policy FIN-010-C
- Operating and Capital Budgets Council Policy FIN-024-C
- Tangible Capital Assets Policy FIN-018-A
- PBB Community and Governance Results
- PBB Basic Program Attributes
- City Programs by Department
- 2022 Program Reports – Operating Programs
- Operating Program Scoring Details
- 2022 Program Reports – Capital Projects
- Capital Project Scoring Details

Capital Budget in Brief

Municipal infrastructure is essential to providing services critical to the every-day lives of citizens: clean drinking water, fire and municipal enforcement response, safe roads, welcoming and exciting facilities, efficient waste disposal, recreation opportunities and more. To maintain and optimize infrastructure - and build responsibly as our City grows - the City is committed to careful long-term planning and budgeting. We have a responsibility to ensure that the City's infrastructure meets the needs of the community, both now and into the future, to enhance the quality of life and enrich our local economy.

The 2022-2031 Capital Plan is a financial plan for investment in City assets and consists of two components: the approval of the 2022 Capital Budget and the review, update and adoption of the 10-year Capital Plan. The 2022 Capital Budget maintains appropriate service levels and reflects good planning, proactive maintenance, and purchases to accommodate growth.

The 10 Year Capital Plan outlines investment for aging capital assets that require maintenance or replacement, such as water and wastewater infrastructure, roads and City facilities, as well as investment in the construction of new public facilities and infrastructure. On page 11, a list of projects indicates which year funds are planned to be allocated to support specific infrastructure and physical asset needs. This 10 Year Capital Plan is a planning and guiding document where project costs from 2023-2031 are high-level estimates using the best information that is currently available. These estimates are subject to Council's formal budget approvals in the budget year supported by detailed assessments, public engagement, economic fluctuation, and other key considerations.

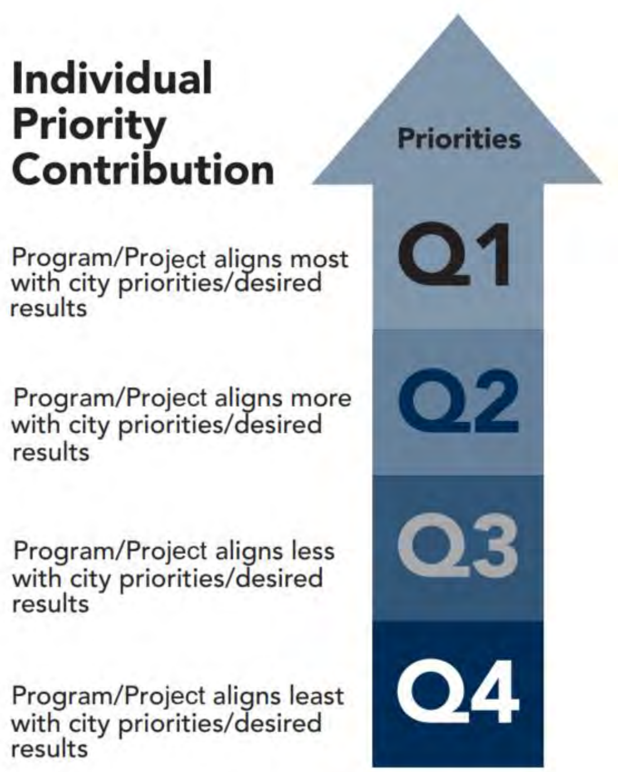
Capital planning can be compared to planning to the replacement of your vehicle in the next three years or to renovate your home in five years. Long-term planning allows the City to tailor projects to the changing needs of the community while responsibly managing its finances. The 2022 Capital Budget and 10-year Capital Plan safeguard the following major capital asset categories:

- **Buildings**, such as the Dow Centennial Centre, Protective Services building and City Hall
- **Engineering Structures (City Projects)**, such as roads, intersections and sidewalks
- **Engineering Structures (Levy Projects)**, such as future expansion of water, sanitary sewer and storm sewer facilities, arterial roadways and pedestrian walkways
- **Land and Land Improvements**, such as green spaces, parks, land for new development, playground structures, outdoor soccer fields and paths for walking and biking
- **Vehicles, Machinery and Equipment**, such as snowplows, heavy equipment, information technology equipment, fire trucks, municipal enforcement vehicles and City fleet

Priority Based Budgeting

The City has adopted Priority Based Budgeting (PBB), a leading best practice for local government to help prioritize spending. PBB serves as a tool and framework for prioritizing and evaluating options for both capital projects and operating programs to help make decisions about resource allocation. It is based on allocating budget dollars to capital projects or programs that bring the greatest value to the community, with the intent to optimize service delivery and maximize value for tax dollars.

The 2022 Capital Budget and 10 Year Capital Plan have been scored using the PBB tools. The process for scoring the capital projects involved departments with capital projects scoring each project against the City's established community and governance results and basic program attributes. Results are drawn from the City's strategic documents (Strategic Plan, Municipal Development Plan, Community Sustainability Plan, community surveys) and are intended to define what the City government is in business to achieve. Basic program attributes are more general to the PBB model and are similar for most municipalities (mandate, reliance, cost recovery, demand and population served). Following the department scoring, a cross-functional subject matter peer review team evaluated the scores for fairness and consistency/validation and established the final score for the projects.



The final scoring identifies a project's alignment with the City's strategic priorities, and places them into one of four quartiles. Projects that are more aligned are assigned to Quartiles 1 and 2 (Q1/Q2), and those that are less aligned are assigned to Quartiles 3 and 4 (Q3/Q4). Detailed results and attribute data was used to support decision-making for the approved 2022 Capital Budget. Other factors, such as specific needs or constraints and eligibility for grant funding programs, are also taken into consideration.

The table below illustrates the approved 2022 Capital Budget spending by quartile.

Quartile	Capital Budget
1	$ 1,621,500
2	6,960,000
3	2,864,200
4	1,092,000
n/a	1,470,000
Total	$ 14,007,700

*(*15014 Southfort Meadows Park Amenity (R32-22) for $1,470,000; project approved on December 14, 2021 and not included in PBB scoring.)*

For more information please refer to Community and Governance Results and Basic Program Attributes documents found on The City of Fort Saskatchewan website.

2022 Approved Capital Budget

Project	Capital Budget	Quartile	Score
15014 Southfort Meadows Park Amenity*	1,470,000	n/a	n/a
22100 Jubilee Recreation Centre Modernization	$ 1,318,500	1	56.25
20002 Roadway Safety Improvements	75,000	1	52.08
19012 Information Technology Network Infrastructure	138,000	1	50.00
19006 Culture Equipment Lifecycle Replacement	90,000	1	48.96
19008 Neighbourhood Rehabilitation	4,100,000	2	46.88
19007 Local Road Rehabilitation	2,360,000	2	43.75
23011 Alternate Water Supply Functional Planning Study**	500,000	2	41.70
22018 HVAC Replacement - River Road Lift Station	110,000	3	40.63
19027 Annual Fleet and Equipment Replacement	1,504,200	3	38.54
21034 Township Road 542 Culvert Replacement	1,250,000	3	37.50
22009 Fleet Addition - Vehicle for Electrician	60,000	4	27.08
22013 Fleet Addition - Branch Chipper	52,000	4	26.04
22020 Fleet Addition - Loader, Bucket, Snow Blade	380,000	4	26.04
19018 Sump Pump Retrofit Program	600,000	4	25.00
Total	$ 14,007,700		

Notes:

*15014 Southfort Meadows Park Amenity (R32-22) for $1,470,000; project approved on December 14, 2021 and not included in PBB scoring.

** 23011 Alternate Water Supply Functional Planning Study (R103-22); project approved on April 12, 2022

For further information and details, please refer to the 2022 Proposed Capital Budget.

2022 Capital Budget

The approved 2022 Capital Budget includes major projects, such as:

- Local road and neighbourhood rehabilitation, including upgrades to water, sewer and storm infrastructure, as well as sidewalks, street lamps, curbs and roadways
- Township Road 542 culvert replacement
- Maintenance equipment replacement, including transit buses, truck, street sweeper and skidsteers
- New equipment purchases, including a branch chipper, truck, and loader
- Modernization of the Jubilee Recreation Centre

Capital Budget Asset Categories	2022
Engineering Structure	$ 8,885,000
Vehicles, Machinery & Equipment	2,334,200
Land Improvements	1,470,000
Buildings	1,318,500
Total	**$ 14,007,700**

Operating Impact of Capital Projects

In accordance with the Operating and Capital Budget Policy (FIN-024-C), the City develops and adopts operating and capital budgets in an open and transparent manner that takes into consideration Council's strategic priorities, anticipated revenues and expenses, and the short and long-term impacts to the City.

The 2022 Operating Budget includes net expenditures of $569,240 to cover the operating impacts of capital projects. Certain capital projects produce operating costs for maintenance, additional staffing, utilities, supplies, contracted services, debt repayments, etc. Operating impacts are identified in the respective capital budget requests, as applicable.

Funding Sources

The 2022 Capital Budget is fully funded through reserves, grants, and annual capital funding. The City is fortunate to receive federal and provincial grants, which will fund 38% of the City's 2022 Capital Budget.

For 2022, there is no new debt incurred to support the 2022 Capital Budget. However, debt can be a useful financing tool to fund capital projects by allowing the City to address community needs and make payments over the life of an asset.

Capital Budget Funding Sources	2022
Grant Funding	$ 5,296,000
Municipal Reserves	6,211,400
Annual Capital Funding	2,355,700
Trade in Values/Proceeds on Disposal	144,600
Total	**$14,007,700**

Grant Funding – Eligible projects may be funded by federal or provincial grants. Whenever possible, grant funds are used ahead of municipal funding sources to reduce the impact on taxpayers. The $5.3M in grant funding within the 2022 Capital Budget is made up of the following grants: Municipal Sustainability Initiative (MSI; $3.8M) and Canada Community-Building Fund (CCBF; formerly the Federal Gas Tax Fund; $1.5M).

Municipal Sustainability Initiative

The Municipal Sustainability Initiative (MSI) capital grant is the most significant grant that the City of Fort Saskatchewan receives from the Province of Alberta. This grant helps support infrastructure needs and manage growth demands. The MSI grant has been instrumental to the City, as it has been used to rehabilitate roadways, build recreation and sports facilities and fund other key priorities. A portion of the annual MSI capital grant allocation can also be used for operating costs for the maintenance of provincial highways.

The MSI program is being extended until 2023-24, after which it will be replaced with the Local Government Fiscal Framework (LGFF). As a result, it is expected that the City will see a reduction in its capital funding in 2022-23 and 2023-24. The decreased funding is due to the redirection of funds to the Economic Recovery Capital Envelope to invest in strategic capital projects.

Province-wide funding levels will be reduced in 2022-23 and 2023-24 to $485M. Therefore, to help municipalities and Metis Settlements adjust to the reduced average funding, $1.196B in MSI capital funding was made available in 2021-22 from $963M in 2020-21. This results in an average funding level of $722M per year and creates a baseline funding level for the LGFF starting in 2024-25. Therefore, the City continues to reduce its reliance on capital grant funding to fund ongoing capital projects.

The approved 2022 Capital Budget includes $3.8M of MSI capital grant funding. Thus, $1.4M is devoted to ongoing local road and neighbourhood rehabilitation projects and $2.4M to other capital projects. Together, the approved 2022 Capital and Operating Budgets have allocated MSI capital funding to the following capital projects and eligible operating costs:

Approved Capital Budget

- 15014 Southfort Meadows Park Amenity $ 1,120,000
- 19007 Local Road Rehabilitation $ 818 871
- 19008 Neighbourhood Rehabilitation $ 566,000
- 21034 Township Road 542 Culvert Replacement $ 1,250,000

Approved Operating Budget

- Provincial Highway Maintenance $ 111,300

MSI capital funding is limited to projects that involve the purchase, construction, development, betterment, rehabilitation, or-non-routine maintenance of a capital asset that is owned by the City. These projects include roads, bridges, public transit vehicles or facilities, emergency services facilities or equipment, water and wastewater systems, solid waste management facilities and equipment, and other municipal buildings (libraries, public works, culture and community centres and recreation and sports facilities).

However, there are some limitations to the use of the MSI capital grant. First, there is a minimum threshold of at least 5% of the City's current year capital allocation that can be assigned to a project. For example, the City's 2021 MSI capital allocation was approximately $7.7M—the minimum project threshold that can be used for a capital project is approximately $385K (other than Provincial Highway Maintenance). Secondly, some activities that are related to or support capital assets are not eligible for MSI capital - these include general administration and operating support, acquisition of fleet vehicles, subdivision construction or development, land purchases that are not intended for a specific capital asset, and land betterment intended for resale.

The chart below illustrates the approved 2022 MSI capital grant ending balance.

Rounded to the nearest thousand dollars	Opening Uncommitted Balance	2022 Activity		Closing Uncommitted Balance
		Contributions	Withdrawals	
	$000s	**$000s**	**$000s**	**$000s**
MSI Capital Grant	$ 5,547	$ 3,103	$ (3,866)	$ 4,784

Note: the chart above is based on 2022 MSI Allocations provided by the province ($3.1M projected MSI capital grant contribution for 2022).

Canada Community-Building Fund (CCBF)

The CCBF (formerly the Federal Gas Tax fund) provides predictable and long-term funding to help build and revitalize public infrastructure while creating jobs and supporting economic growth.

This funding is subject to the Federal Government advising the Province of Alberta of its annual provincial funding.

CCBF is limited to capital projects that involve the construction, renewal, or material enhancement of municipal infrastructure. In addition, there are eligible expenditures that qualify for the CCBF funding, such as expenditures associated with acquiring, planning, designing, constructing, or renovating a tangible capital asset.

The approved 2022 Capital Budget includes $1.5M of CCBF funding. The CCBF is allocated to the following capital projects:

- 19007 Local Road Rehabilitation $ 1,541,129

Rounded to the nearest thousand dollars	Opening Uncommitted Balance	2022 Activity Contributions	2022 Activity Withdrawals	Closing Uncommitted Balance
	$000s	$000s	$000s	$000s
CCBF	$ 3,235	$ 1,615	$ (1,541)	$ 3,308

Municipal Reserve Funding – the City uses reserves to fund some capital projects. Reserves provide the most flexible source for funding capital projects. Specific reserves have been built over time to ensure a sustainable funding source for annual programs, such as the equipment replacement reserves. All other sources of funding must be explored for availability and eligibility prior to using reserve funding. The City follows the Financial Reserves Policy (FIN-021-C) for managing reserves through consistent standards and guidelines. For details regarding the municipal reserve balances, refer to the Reserve Summary page 71 in the 2022 Approved Operating Budget.

Developer Levy Reserve Funding – This funding source holds developer levies collected through developer agreements to fund new asset/infrastructure required due to the growth of the City without placing an undue burden on existing City resources. For example, levy reserve funding is used for future expansion of the City's water, sanitary sewer and storm sewer facilities, as well as arterial roadways and pedestrian walkways. For details regarding the developer levy reserve balances, refer to the Reserve Summary page 71 in the 2022 Approved Operating Budget.

Annual Capital Funding – The annual operating budget includes a fixed amount to fund the cost of new capital projects. Annual capital funding is used for ongoing annual programs, such as local road and neighbourhood rehabilitation, sump pump retrofit and roadway safety improvements. Sources of operational funding are from municipal taxes, user fees, fines, etc.

Trade-in Values/Proceeds on Disposal - Trade-in values are established by a third party at the time of trading in a particular piece of equipment or vehicle. The proceeds on disposal are the amount received for the property. The funds received are applied to the cost of purchasing the replacement. For example, if a 1/2-ton truck had a trade-in value of $5,000 and a new truck was $45,000, the City would pay $40,000 cash for the truck.

Types of Capital Projects Supported by the 2022 Capital Budget

The approved 2022 Capital Budget provides funding for:

- **Annual replacement programs** – these capital programs ensure that infrastructure—roads, sidewalks, vehicles, technology—are maintained or replaced in an ongoing and timely manner to meet current standards, prevent infrastructure failure, and maintain the quality of valuable assets.
- **New capital projects** – these represent new infrastructure, technology or equipment required for service delivery.

For further information and details, please refer to the 2022 Proposed Capital Budget.

2022 Capital Budget

Asset Categories

Engineering Structure		
19007 Local Road Rehabilitation	$	2,360,000
19008 Neighbourhood Rehabilitation		4,100,000
19018 Sump Pump Retrofit Program		600,000
20002 Roadway Safety Improvements		75,000
22011 Township Road 542 Culvert Replacement		1,250,000
23011 Alternate Water Supply Functional Planning Study		500,000
Total Engineering Structure	**$**	**8,885,000**
Vehicles, Machinery & Equipment		
19006 Culture Equipment Lifecycle Replacement	$	90,000
19012 Information Technology Network Infrastructure		138,000
19027 Annual Fleet & Equipment Replacement		1,504,200
22009 Fleet Addition - Vehicle for Electrician		60,000
22013 Fleet Addition - Branch Chipper		52,000
22018 HVAC Replacement - River Road Lift Station		110,000
22020 Fleet Addition - Loader, Bucket, Snow Blade		380,000
Total Vehicles, Machinery & Equipment	**$**	**2,334,200**
Land Improvements		
15014 Southfort Meadows Park Amenity	$	1,470,000
Total Land Improvements	**$**	**1,470,000**
Buildings		
22100 Jubilee Recreation Modernization	$	1,318,500
Total Buildings	**$**	**1,318,500**
Total	**$**	**14,007,700**

For further information and details please refer to the 2022 Proposed Capital Budget.

2022 Approved Capital Budget

Funding Sources

	Grant Funding	Reserve Funding	Other Funding Sources	Annual Capital Funding	Debenture Funding	Total
15014 Southfort Meadows Park Amenity	$ 1,120,000	$ 350,000	$ -	$ -	$ -	1,470,000
19006 Culture Equipment Lifecycle Replacement	-	90,000	-	-	-	90,000
19007 Local Road Rehabilitation	2,360,000	-	-	-	-	2,360,000
19008 Neighbourhood Rehabilitation	566,000	2,650,000	-	884,000	-	4,100,000
19012 Information Technology Network Infrastructure	-	78,000	-	60,000	-	138,000
19018 Sump Pump Retrofit Program	-	-	-	600,000	-	600,000
19027 Annual Fleet & Equipment Replacement	-	1,359,600	144,600	-	-	1,504,200
20002 Roadway Safety Improvements	-	-	-	75,000	-	75,000
21034 Township Road 542 Culvert Replacement	1,250,000	-	-	-	-	1,250,000
22009 Fleet Addition - Vehicle for Electrician	-	-	-	60,000	-	60,000
22013 Fleet Addition - Branch Chipper	-	-	-	52,000	-	52,000
22018 HVAC Replacement - River Road Lift Station	-	110,000	-	-	-	110,000
22020 Fleet Addition - Loader, Bucket, Snow Blade	-	-	-	380,000	-	380,000
22100 Jubilee Recreation Centre Modernization	-	1,073,800	-	244,700	-	1,318,500
23011 Secondary/Alternative Water Source	-	500,000	-	-	-	500,000
Total	**$ 5,296,000**	**$ 6,211,400**	**$ 144,600**	**$ 2,355,700**	**$ -**	**$ 14,007,700**

For further information and details please refer to the 2022 Proposed Capital Budget.

***Note: The 10-Year Capital Plan is a planning and guiding document. Project costs (2023-2031) are high-level estimates using the best information that is currently available. These estimates are subject to Council's formal budget approvals in the budget year supported by detailed assessments, public engagement, economic fluctuations, and other key considerations.**

10 Year Capital Plan - By Asset Category

					5 Year					10 Year				2022	
	City Plans/Studies	Funding Source	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Quartile	Score
Engineering Structure															
19007 Local Road Rehabilitation	7	Annual Capital/Grant	2,360,000	$ 2,750,000	$ 2,800,000	$ 2,850,000	$ 2,850,000	$ 2,850,000	$ 2,850,000	$ 2,850,000	$ 2,900,000	$ 2,950,000	$ 28,010,000	2	43.8
19008 Neighbourhood Rehabilitation		Annual Capital/Grant/Reserve	4,100,000	4,300,000	4,745,000	5,090,000	5,425,000	5,760,000	6,095,000	6,440,000	6,785,000	7,120,000	55,860,000	2	46.9
19018 Sump Pump Retrofit Program	8	Annual Capital	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000	4	25.0
20002 Roadway Safety Improvements	4, 9, 10	Annual Capital	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	1	52.1
21034 Township Road 542 Culvert Replacement	21	Grant	1,250,000	-	-	-	-	-	-	-	-	-	1,250,000	3	37.5
23011 Secondary/Alternative Water Source	20	Debt/Reserve	500,000	500,000	4,000,000	-	10,000,000	-	-	-	-	-	15,000,000	2	41.7
24002 Traffic Lights - 108 Street and 99 Avenue		Annual Capital/Developer Contributions	-	-	300,000	-	-	-	-	-	-	-	300,000	4	29.2
24003 Legacy Park Performance Stage Refurbishment		Annual Capital/Reserve	-	-	-	-	-	-	-	300,000	500,000	200,000	1,000,000	1	51.0
24006 City Limit Entrance Signs		Annual Capital/Reserve	-	-	100,000	750,000	-	-	-	-	-	-	850,000	4	27.1
27007 Paving at Dog Park and Dow Fields	3	Annual Capital/Reserve	-	-		-	105,000	1,295,000	-	-	-	-	1,400,000	4	21.9
30004 Clover Park Bridge Replacement	12, 13	Reserve	-	-	-	-	-	-	-	44,250	545,750	-	590,000	3	37.5
Total Engineering Structure			**8,885,000**	**8,225,000**	**12,620,000**	**9,365,000**	**19,055,000**	**10,580,000**	**9,620,000**	**10,309,250**	**11,405,750**	**10,945,000**	**111,010,000**		
Vehicle, Machinery & Equipment															
19006 Culture Equipment Lifecycle Replacement		Reserve	90,000	50,900	-	-	-	165,621	19,894		328,368	40,376	695,159	1	49.0
19012 Information Technology Network Infrastructure		Annual Capital/Reserve	138,000	302,000	231,000	304,000	191,000	234,000	206,000	166,000	191,000	270,000	2,233,000	1	50.0
19027 Annual Fleet and Equipment Replacement		Reserve/Trade-in	1,504,200	1,774,800	1,907,500	814,200	1,382,450	997,600	2,088,500	1,669,900	557,200	946,100	13,642,450	3	38.5
20001 Protective Services Equipment Lifecycle Replacement		Reserve	-	-	11,300	63,700		107,300		102,600	12,726		297,626	3	40.6
20032 Harbour Pool Equipment Lifecycle Replacement		Reserve	-	-	-	-	-	30,000	-	-	-	50,000	80,000	1	49.0
20047 Dow Centennial Centre Equipment Lifecycle Replacement		Reserve	-	405,000	15,000	56,000	25,000	50,000	-	1,160,000	122,000	39,000	1,872,000	1	49.0
22009 Fleet Addition - Vehicle for Electrician		Annual Capital	60,000	-	-	-	-	-	-	-	-	-	60,000	4	27.1
22012 Fire Equipment Lifecycle Replacement		Reserve	-	147,000	1,550,000	300,000	400,000	83,000	117,000	2,165,000	91,000	84,000	4,937,000	3	38.5
22013 Fleet Addition - Branch Chipper		Annual Capital	52,000	-	-	-	-	-	-	-	-	-	52,000	4	26.0
22018 HVAC Replacement - River Road Lift Station		Reserve	110,000	-	-	-	-	-	-	-	-	-	110,000	3	40.6
22020 Fleet Addition - Loader, Bucket, Snow Blade		Annual Capital	380,000	-	-	-	-	-	-	-	-	-	380,000	4	26.0
22027 Fleet Addition - Steep Slope Mower and Trailer		Annual Capital	-	70,000	-	-	-	-	-	-	-	-	70,000	4	27.1
23004 Fleet Addition - Arborist Lift Truck		Annual Capital	-	200,000	-	-	-	-	-	-	-	-	200,000	4	31.3
23005 Fleet Addition - Grader with Gate		Grant	-	525,000	-	-	-	-	-	-	-	-	525,000	4	26.0
23009 Mobile Computer Aided Dispatch (CAD) - GPS System Fire Dept		Annual Capital		60,000									60,000	4	29.2
23027 Fleet Addition - Utility Operator Customer Service Truck		Annual Capital	-	57,500	-	-	-	-	-	-	-	-	57,500	4	26.0
25008 Fleet Addition - 5 Ton Tandem Truck and End Dump Trailer		Annual Capital	-	-	-	325,000	-	-	-	-	-	-	325,000	4	22.9
28004 Playground Equipment Lifecycle Replacement		Reserve	-	-	-	-	-	-	149,300	152,300	78,900	-	380,500	2	47.9
Total Vehicle, Machinery & Equipment			**2,334,200**	**3,592,200**	**3,714,800**	**1,862,900**	**1,998,450**	**1,667,521**	**2,580,694**	**5,415,800**	**1,381,194**	**1,429,476**	**25,977,235**		
Buildings															
22022 New Arena DCC Planning /Construction	1, 3, 14, 19	Debt	-	-	-	-	-	-	-	829,187	10,103,590	5,650,953	16,583,730	2	45.8
22100 Jubilee Recreation Centre Modernization	3, 19	Annual Capital/Grant/Reserve	1,318,500	5,933,687	5,947,813	-	-	-	-	-	-	-	13,200,000	1	56.3
23016 New Fire Station Planning /Construction		Debt	-	300,000	3,400,000	4,300,000	-	-	-	-	-	-	8,000,000	2	44.8
24008 Transfer Station Freon Removal Building		Reserve	-	-	200,000	-	-	-	-	-	-	-	200,000	4	26.0
24016 Aquatics Planning / Construction	1, 3, 14, 19	Debt/Reserve	-	-	2,000,000		18,000,000	24,000,000	-	-	-	-	44,000,000	2	45.8
25003 Parks Satellite Building		Grant	-	-	56,250	693,750	-	-	-	-	-	-	750,000	2	36.9
26005 West River's Edge (WRE) Community Facility	3, 19	Grant			-	-			-	224,096	2,709,660	-	2,933,756	2	41.7
Total Buildings			**1,318,500**	**6,233,687**	**11,604,063**	**4,993,750**	**18,000,000**	**24,000,000**	**-**	**1,053,283**	**12,813,250**	**5,650,953**	**85,667,486**		
Land & Land Improvements															
15014 Southfort Meadows Park Amenity		Grant/Reserve	1,470,000	-	-	-	-	-	-	-	-	-	1,470,000	-	-
21023 Fort Centre Park - Phase 1	6, 19	Annual Capital/Reserve	-	627,500	460,000	460,000	-	-	-	-	-	-	1,547,500	2	47.9
23026 West River's Edge Trails	3, 19	Grant	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000	2	44.8

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10 Year Capital Plan - By Asset Category

					5 Year					10 Year				2022	
	City Plans/Studies	Funding Source	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Quartile	Score
24019 Cemetery Concrete Runners	5	Reserve	-	-	70,000		-	-	-	-	-	-	70,000	4	17.7
24021 Cemetery Master Plan - Area 1 Phase 1	5	Reserve		-	100,000	932,000	400,000						1,432,000	4	24.0
27009 Fort Centre Park - Phase 2	6	Annual Capital/Reserve	-	-	-	-	-	500,000	1,250,000	1,250,000	1,000,000	1,347,500	5,347,500	2	44.8
28002 West River's Edge Family Play Area	3, 19	Grant	-	-	-	-	-	-	4,277,282	-	-	-	4,277,282	2	44.8
Total Land & Land Improvements			**1,470,000**	**1,627,500**	**630,000**	**1,392,000**	**400,000**	**500,000**	**5,527,282**	**1,250,000**	**1,000,000**	**1,347,500**	**13,674,282**		
Total Municipal Projects			**$ 14,007,700**	**$ 19,678,387**	**$ 28,568,863**	**$ 17,613,650**	**$ 39,453,450**	**$ 36,747,521**	**$ 17,727,976**	**$ 18,028,333**	**$ 26,600,194**	**$ 19,372,929**	**$ 236,329,003**		

Funding Sources		**2022**	**2023**	**2024**	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**		
Grant Funds Used													
Municipal Sustainability Initiative (MSI)**		3,754,871	$ 2,459,871	$ 3,727,045	$ 1,028,621	$ 34,871	$ -	$ 4,277,282	$ 224,096	$ 2,709,660	$ -		
Canada Community-Building Fund (formerly the Federal Gas Tax Fund)		1,541,129	1,541,129	1,541,129	1,541,129	1,541,129	1,276,000	976,000	676,000	50,700	-		
Total Grant Funds Used		$ 5,296,000	$ 4,001,000	$ 5,268,174	$ 2,569,750	$ 1,576,000	$ 1,276,000	$ 5,253,282	$ 900,096	$ 2,760,360	$ -		
New Debt Issued		$ -	$ 800,000	$ 9,400,000	$ 4,300,000	$ 28,000,000	$ 24,000,000	$ -	$ 829,187	$ 10,103,590	$ 5,650,953		
Annual Capital Funds Used		2,355,700	3,245,700	3,694,000	4,175,700	3,814,000	4,899,000	4,969,692	5,885,700	6,310,700	6,125,000		
Trade-in Vehicles, Machinery, Equipment and Other Funds		144,600	335,100	164,600	139,100	104,600	139,100	335,100	139,100	104,600	104,600		
Total Planned Capital Additions		14,007,700	19,678,387	28,568,863	17,613,650	39,453,450	36,747,521	17,727,976	18,028,333	26,600,194	19,372,929		
Reserve Funds Used ***		**$ 6,211,400**	**$ 11,296,587**	**$ 10,042,089**	**$ 6,429,100**	**$ 5,958,850**	**$ 6,433,421**	**$ 7,169,902**	**$ 10,274,250**	**$ 7,320,944**	**$ 7,492,376**		
	FMW Report May 10, 2022	*6,211,400*	*11,296,587*	*10,145,045*	*6,651,844*	*5,958,850*	*6,433,421*	*7,169,902*	*10,274,250*	*7,320,944*	*7,492,376*		
	Difference	*-*	*-*	*(102,956)*	*(222,744)*	*-*	*-*	*(0)*	*-*	*-*	*-*		
Reserve Balance Remaining****		**$ 45,931,949**	**$ 39,293,421**	**$ 36,892,869**	**$ 39,349,851**	**$ 42,285,433**	**$ 45,238,444**	**$ 47,234,974**	**$ 47,030,727**	**$ 50,018,795**	**$ 53,160,731**		
Operating Impact from Capital Projects		$ 569,240	$ 706,100	$ 736,230	$ 1,242,511	$ 3,479,171	$ 2,281,536	$ 1,954,970	$ 1,678,240	$ 502,654	$ 978,589		
PropertyTax Revenue Increase *(assumption is based on 2022 proposed property tax revenue)*		1.17%	1.38%	1.44%	2.44%	6.82%	4.47%	3.83%	3.29%	0.99%	1.92%		
Debt Limit Used %		23%	20%	17%	23%	23%	41%	53%	49%	44%	46%	**0**	**0.40691**
City's internal Debt limit %		75%	75%	75%	75%	75%	75%	75%	75%	75%	75%		
Debt Limit Available %		**52%**	**55%**	**58%**	**52%**	**52%**	**34%**	**22%**	**26%**	**31%**	**29%**		

City Plans/Studies

1. 2015 Dow Centennial Centre Master Plan Report
2. 2015 Harbour Pool Concept Report
3. 2015 Recreation Facility & Parks Master Plan Update
4. Capital Region Intersection Safety Partnership
5. 2017 Fort Saskatchewan Cemetery Master Plan
6. 2020 Fort Centre Park Master Plan Update
7. Pavement Network Performance Update
8. Sump Pump Retrofit Program
9. Traffic Calming Policy
10. Transportation Master Plan
11. Veterans Way Functional Planning Study
12. STANTEC Bridge Inspection Report May 16/19
13. WSP Clover Park Bridge Condition Assessment - Sep 25, 2018 RCM
14. Indoor Recreation Facility Planning Report
15. Transportation Master Plan
16. Veterans Way Functional Planning Study
17. 2019 Asset Management Review
18. Long-Term Financial Sustainability Plan
19. My Fort. My City. My Say. Setting Priorities for Recreation Spending Survey.
20. Structure No. 19 - Structural Plate Corrugate Steel Culver (Alberta BF 13462) Replacement, TWP RD 542 over Pointe Aux Pins Creek, Fort Saskatchewan Preliminary Engineering Report - Sept 10, 2021

**2022 to 2031 projects are subject to funding availability from by the Province.
Future MSI grant funding has been estimated based on current MSI funding levels.
***10-year capital plan assumes planned reserve contributions
****Does not include externally restricted funds or developer levy funds

For further information and details please refer to the 2022 Proposed Capital Budget.