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|----------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------------------|--------------------|
|  <b>2026 Utilities Budget</b> | <b>2025 Budget</b> | <b>Projected<br/>Year End<br/>Balance</b> | <b>2026 Budget</b> |
| <b>Utilities Operating - Projected Revenues</b>                                                                |                    |                                           |                    |
| Sewer Charges - Commercial                                                                                     | -684,719           | -678,192                                  | -712,102           |
| Sewer Charges - Residential                                                                                    | -1,427,656         | -1,423,978                                | -1,495,177         |
| Water Charges - Commercial                                                                                     | -845,918           | -869,087                                  | -882,878           |
| Water Charges - Residential                                                                                    | -1,291,389         | -1,289,618                                | -1,354,099         |
| Penalty and Interest                                                                                           | -80,108            | -69,134                                   | -69,134            |
| Sump Pumps                                                                                                     | -8,228             | -6,949                                    | -8,327             |
| Cost Recovered - Termination/Restorat, Camera Inspec                                                           | -16,728            | -21,000                                   | -18,000            |
| Special Recoveries                                                                                             | -2,000             | -440                                      | -600               |
| Septic and Leachate                                                                                            | -316,694           | -300,000                                  | -315,000           |
| Cost Recovered - Hydro                                                                                         | -2,000             | -2,100                                    | -2,000             |
| Cost Recovered - Meter Sales                                                                                   | -25,000            | -33,000                                   | -25,000            |
| <b>Total Utilities Projected Revenues</b>                                                                      | <b>-4,700,439</b>  | <b>-4,693,499</b>                         | <b>-4,882,317</b>  |

|                                           |           |           |           |
|-------------------------------------------|-----------|-----------|-----------|
| <b>Utilities Operating - Expenditures</b> |           |           |           |
| Wages and Benefits                        | 2,030,523 | 2,030,523 | 2,141,491 |
| Administrative Expenses                   | 383,166   | 388,352   | 378,380   |
| Utilities Garage                          | 153,250   | 145,375   | 179,000   |
| Wastewater Treatment - WPCP               | 600,659   | 554,415   | 550,638   |
| Wastewater Collection - Flushing          | 35,000    | 30,000    | 30,000    |
| Wastewater Collection - Mains             | 46,250    | 16,250    | 36,250    |
| Wastewater Collection - Clarksville LS    | 4,600     | 4,850     | 4,600     |
| Wastewater Collection - Grange LS         | 6,300     | 6,500     | 6,300     |
| Wastewater Collection - Dundas LS         | 14,450    | 13,200    | 14,050    |

|                                                                                                                  |                    |                                           |                    |
|------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------------------|--------------------|
|  <b>2026 Utilities Budget</b> | <b>2025 Budget</b> | <b>Projected<br/>Year End<br/>Balance</b> | <b>2026 Budget</b> |
| Wastewater Collection - Hwy 41 LS                                                                                | 10,850             | 11,350                                    | 10,850             |
| Wastewater Collection - Napier LS                                                                                | 2,100              | 2,100                                     | 2,100              |
| Wastewater Collection - Victoria LS                                                                              | 8,100              | 10,300                                    | 8,100              |
| Wastewater Treatment - Lagoons                                                                                   | 163,000            | 163,000                                   | 168,000            |
| Wastewater Collection - Jim Kimmett LS                                                                           | 3,100              | 3,250                                     | 3,600              |
| Wastewater Collection - EnviroPark Station                                                                       | 5,850              | 5,050                                     | 5,350              |
| Wastewater Collection - Sewer Repair                                                                             | 55,100             | 10,250                                    | 45,250             |
| Water Distribution - Watermains                                                                                  | 65,250             | 225,500                                   | 95,500             |
| Water Distribution - Water Meters                                                                                | 3,250              | 4,750                                     | 11,750             |
| Water Distribution - Bulk Loading Station                                                                        | 2,850              | 2,350                                     | 3,350              |
| Water Distribution - Quarry                                                                                      | 10,353             | 9,761                                     | 10,444             |
| Water Distribution - Reservoir                                                                                   | 8,777              | 3,711                                     | 4,278              |
| Water Distribution - Treated Water Tower                                                                         | 11,808             | 11,170                                    | 6,409              |
| Water Treatment - A.L. Dafoe                                                                                     | 334,915            | 321,942                                   | 339,879            |
| Water Distribution - Brandon BS                                                                                  | 18,250             | 14,250                                    | 18,000             |
| Water Treatment - Lake Station                                                                                   | 113,700            | 94,700                                    | 112,450            |
| Water Distribution - McCabe BS                                                                                   | 6,200              | 6,200                                     | 6,700              |
| Water Distribution - Treated Water Storage Tank                                                                  | 6,750              | 7,950                                     | 3,000              |

|                                                  |                  |                  |                  |
|--------------------------------------------------|------------------|------------------|------------------|
| Water Treatment - Sandhurst Shores               | 104,484          | 93,822           | 92,492           |
| Water Distribution - Water Service Repairs       | 50,200           | 55,250           | 50,500           |
| Water Distribution - Hydrants                    | 9,750            | 10,250           | 9,750            |
| Total Utilities Operating - Materials & Supplies | 1,522,832        | 1,511,554        | 1,519,741        |
| Total Utilities Operating - Contracted Services  | 715,480          | 704,532          | 687,230          |
| Transfer Operating Surplus to Reserves           | 431,605          | 446,889          | 533,856          |
| <b>Total Utilities Operating Expenses</b>        | <b>4,700,440</b> | <b>4,703,259</b> | <b>4,882,318</b> |

|                                                                                                                |                    |                                   |                    |
|----------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------------|--------------------|
|  <b>2026 Utilities Budget</b> | <b>2025 Budget</b> | <b>Projected Year End Balance</b> | <b>2026 Budget</b> |
| <b>Utilities Capital - Projected Revenues</b>                                                                  |                    |                                   |                    |
| Capital and Maintenance Surcharge                                                                              | -2,731,218         | -2,717,962                        | -2,853,860         |
| Transfer from Reserves to fund capital deficit                                                                 | -1,566,100         | -1,462,029                        | -1,955,000         |
| Capital Carry Forward                                                                                          | -117,400           | -117,400                          | -110,000           |
| <b>Total Utilities Projected Capital Revenues</b>                                                              | <b>-4,414,718</b>  | <b>-4,297,391</b>                 | <b>-4,918,860</b>  |

|                                                   |                  |                  |                  |
|---------------------------------------------------|------------------|------------------|------------------|
| <b>Utilities Capital - Expenditures</b>           |                  |                  |                  |
| Transfer to Reserves                              | 2,731,218        | 2,717,962        | 2,853,860        |
| Inground Works - Pre-Engineering (Carry forward)  | 110,000          | 0                | 110,000          |
| Inground Works - Raw Watermain Replacement (~30m) |                  |                  | 85,000           |
| Inground Works - Raw Water Line (River Intake)    |                  |                  | 25,000           |
| Inground Works - Filling Stations Relocation      |                  |                  | 100,000          |
| A.L. Dafoe DWS - Low Lift Well - Engineering      |                  |                  | 100,000          |
| A.L. Dafoe DWS - Lake Stn Chemical Pumps          | 15,000           | 15,000           |                  |
| A.L. Dafoe DWS - Chlorine Analyzer                |                  |                  | 10,000           |
| A.L. Dafoe & SHS DWS - Containment Recoating      |                  |                  | 30,000           |
| SHS DWS - Chemical Pump                           |                  |                  | 20,000           |
| WPCP - Debenture Contribution                     | 1,300,000        | 1,300,000        | 1,300,000        |
| WPCP - Cameras                                    | 15,000           | 14,796           |                  |
| Maintenance Garage - Replacement Vehicle          | 80,000           | 79,720           | 95,000           |
| General - SCADA Pack Replacement                  | 27,500           | 27,500           | 30,000           |
| General - Water Meter Purchase                    | 110,000          | 118,583          | 110,000          |
| General - Laptop Replacement                      | 26,000           | 23,830           |                  |
| General - Rate Study                              |                  |                  | 50,000           |
| <b>Total Capital Expenses</b>                     | <b>4,414,718</b> | <b>4,297,391</b> | <b>4,918,860</b> |

| <b>Overall Summary</b>                                                                                           |                     |                                   |                     |
|------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------|---------------------|
|  <b>2026 Utilities Budget</b> | <b>2025 Budget</b>  | <b>Projected Year End Balance</b> | <b>2026 Budget</b>  |
| <b>Total Utilities Operating</b>                                                                                 |                     |                                   |                     |
| <b>Operating Revenues</b>                                                                                        | <b>-\$4,700,439</b> | <b>-\$4,693,499</b>               | <b>-\$4,882,317</b> |
| <b>Wages &amp; Benefits</b>                                                                                      | \$2,030,523         | \$2,030,523                       | \$2,141,491         |
| <b>Materials &amp; Supplies</b>                                                                                  | \$1,522,832         | \$1,511,554                       | \$1,519,741         |
| <b>Contracted Services</b>                                                                                       | \$715,480           | \$704,532                         | \$687,230           |
| <b>Surplus Transferred to Reserves</b>                                                                           | \$431,605           | \$446,889                         | \$533,856           |

| Total Utilities Capital                         |              |              |              |
|-------------------------------------------------|--------------|--------------|--------------|
| Capital Revenues                                | -\$2,848,618 | -\$2,835,362 | -\$2,963,860 |
| Capital Expenditures                            | \$1,683,500  | \$1,579,429  | \$2,065,000  |
| Transfer Capital Surcharge to Reserves          | \$2,731,218  | \$2,717,962  | \$2,853,860  |
| Transfer from Reserves to Fund Capital          | -\$1,566,100 | -\$1,462,029 | -\$1,955,000 |
| Total Summary                                   |              |              |              |
| Total Revenues                                  | -\$7,549,057 | -\$7,528,861 | -\$7,846,177 |
| Total Expenses                                  | \$5,952,335  | \$5,826,038  | \$6,413,462  |
| Surplus (-\$) to / or Funded (\$) from Reserves | -\$1,596,722 | -\$1,702,822 | -\$1,432,716 |