

2026-2027 Board of Directors



**Carla Clarkson-Ladd,
Chair**

Carla Clarkson-Ladd has a 30-plus year career as a municipal civil servant. She has worked as a Chief Administrative Officer for the Cities of Kitchener and Barrie, and holds a Masters of Science in Urban Planning. She brings impressive board experience and community participation and has a strong background in governance and policy development.

Carla joined the MAHC Board of Directors in August 2021 and has served as the Chair of several committees including Governance, Capital Redevelopment Steering, Local Share, Nominations and the IDEA Working Group. In addition, Carla has served as a member on the Performance Management Committee, Resources and Audit, MAHC MAOHT, Quality & Patient Safety and the Strategic Plan Refresh Working Group. After serving as the Vice Chair of the Board of Directors for two years, Carla was elected as Chair of the Board in June 2026.



**Bruce Schouten,
Vice-Chair**

Bruce Schouten is a retired financial services executive with extensive credit, risk management, strategy, transformation and change champion experience. He holds a Chartered Financial Analyst certificate as well as a Directors Education Program certificate from the Institute of Corporate Directors and serves on the board of DUCA Financial Services Credit Union Ltd. Bruce has also participated in several community programs including children's sports, United Way and the BC-based Cops For Cancer.

Since his appointment as a Director in June 2022, Bruce has served as Chair of the Resources and Audit Committee as well as a member of the Governance Committee, Performance Management Committee and the Quality & Patient Safety Committee. He was elected Vice-Chair in June 2026 and also currently serves as the Chair of the Governance Committee as well as a member of the

Performance Management Committee and the Capital Redevelopment Steering Committee.



**Mary Lyne,
Treasurer, Resources and
Audit Committee Chair**

Mary Lyne is currently a Chief Administrative Officer at the University of Toronto, with focus on strategy, financial and budget planning, human resources, governance, communications, infrastructure, legal and risk. In 2021 Mary was the recipient of The Distinguished Leader Chancellor's Award, in recognition of her leadership and contributions to the University. At the University of Toronto, she has served as a member of advisory boards, and Institutional and Presidential Committees.

Previously, Mary was a senior administrator at Mount Sinai Hospital in Toronto across a suite of ambulatory programs, and was the lead in the redevelopment of an out-patient facility. Mary also worked 20 years in the private sector in progressively senior roles with a focus on financial and operations management.

Currently she is on the Board of Swimming Natation Canada, serving as President, and as a member of the Human Resources, Nominations and External Relations Committees. She has been on the board of Swimming Natation Canada since 2018, also serving on the Audit, Finance and Risk Committee, and the Sport Development Committee. Other prior governance experience includes advisory boards at the University of Toronto and Mount Sinai Hospital, and association memberships.

Mary is a former national competitive swimmer, and was a member of the University of Toronto Varsity Blues swim team (national champions 1982, 1983 and 1984). She received the T-Holder's Award for her academic and athletic achievements.

Mary enjoys splitting her time between the city and her cottage in Gravenhurst, focusing on her family, and the outdoors.

Since joining the MAHC Board of Directors in 2023 she has served as a member of the Resources and Audit Committee, Quality & Patient Safety Committee, Governance Committee and as Chair of the Nominations Committee. She is currently the Treasurer and Chair of the Resources and Audit Committee and a member of the Performance Management Committee and Nominations Committee.



Dave Uffelmann,
Quality & Patient Safety
Committee Chair

Dave Uffelmann graduated with a Bachelor of Arts in business administration from Laurier. He subsequently qualified as a Chartered Accountant. Prior to his recent retirement, he spent most of his career in manufacturing, holding senior positions in finance, production, sales and general management. He brings extensive volunteer experience having served in board leadership roles with United Way at the local, provincial and national levels, and Community Foundations locally, nationally and as the Canadian representative to the US leadership team. He has also served on the boards of Conestoga College and Waterloo North Hydro. More recently, Dave sat on the board of Grand River Hospital. There he served as chair of the Resources Committee. He also participated on the Quality and Patient Safety, Audit and Executive Committees.

Dave and his wife, Kitty, cottaged on Lake of Bays for over 35 years. At the beginning of 2018, they moved from Waterloo to make Lake of Bays their home. They have five children and seven grandchildren. One of their daughters and family lives in Bracebridge.

Since joining the MAHC Board in 2019, Dave has served as Board Chair from June 2024 – 2026 as well as chaired several committees including the Resources and Audit Committee, Quality and Patient Safety Committee, Performance Management Committee and the Capital Redevelopment Steering Committee. He has also served as a member of the Nominations Committee. Currently Dave is the Chair of the Quality and Patient Safety Committee as well as a member of the Resources and Audit Committee and Governance Committee.



Marni Dicker,
Capital Redevelopment
Steering Committee Chair

Since joining the MAHC Board of Directors in June 2023, Marni Dicker has served as Chair of the Governance Committee, a member of the Governance Committee and the Capital Redevelopment Steering Committee. She is currently the Chair of the Capital Redevelopment Committee as well as a member of the Performance Management Committee and the Quality & Patient Safety Committee.

Honing her expertise in governance, Marni is also currently Vice Chair of the Board of Directors for Taron Corporation and is a member of the Board of Directors of Create TO, Technical Standards and Safety Authority, and the IESO.

Professionally, Marni is currently Executive Vice President, Infrastructure and Chief Legal Officer for the Canadian Premier League. She has held previous roles as Executive Vice President & General Counsel at Live Work Learn Play Inc. and Chief Commercial Officer and General Counsel at Infrastructure Ontario.

Marni also served as Vice Chair of the Investment & Risk Committee and the Alternative Financing & Procurement Steering Committee at Infrastructure Ontario and was responsible for all of the organization's board governance matters as Corporate Secretary.

Among other accolades, Marni has recently been inducted into the Urban Land Institute Hall of Champions, was a recipient of the Canadian General Counsel Award for Business Achievement, and named among Canada's Top 100 Most Powerful Women. She received the Women's Infrastructure Network's Outstanding Leader Award and the Premier's Award of Excellence from the Province of Alberta for the Calgary Courthouse Public Private Partnership Structuring. In addition, she is currently a Distinguished Visiting Scholar at Toronto Metropolitan University, where she devotes her time to the Faculty of Law.



Ruth Chalmers,
Nominations
Committee Chair

Ruth Chalmers is a seasoned healthcare professional and Registered Nurse with extensive leadership experience in both acute and long-term care settings, having held senior executive roles including Vice President positions. She holds a Bachelor of Science and a Master of Public Administration with a specialization in Health.

Her governance experience includes past service on the Board of the Hospice of Peel and a current role with the Board of Muskoka Seniors, where she continues to advocate for quality senior care and community well-being.

Since 2018, Ruth has called Huntsville home, where she lives with her husband. A proud mother and stepmother to four and grandmother to eight, she enjoys traveling and hosting family and friends, cherishing time spent with loved ones.

Ruth joined the MAHC Board of Directors in 2024 as a Committee Appointee Member on the Governance Committee. She was elected to the Board of Directors in June 2025 and served as a member of the Resources and Audit Committee, Nominations Committee and the Capital Redevelopment Steering Committee. Currently, Ruth is the Chair of the Nominations Committee as well as a member of the Quality & Patient Safety Committee and Governance Committee.

2026-2027 Board of Directors



**Jody Boxall,
Director**

Jody Boxall completed a Bachelor of Commerce Degree at McMaster University, is a Certified Professional Accountant, Chartered Accountant (CPA, CA) and holds an Advanced Health Leadership Program Certificate from the Rotman School of Business. After a long career as a Senior Financial Leader, she brings to the Board extensive financial, operational and strategic experience from highly visible and complex Health Care and Education organizations. These organizations include Home and Community Care – Central West, Trillium Health Partners Foundation, McMaster University – Faculty of Health Sciences, Seneca College and Appleby College. Jody also obtained financial audit experience while working at KPMG for 5 years.

With a keen interest in volunteerism and giving back to the community, Jody truly enjoys serving in a governance capacity. She has been the Treasurer and Chair of the Finance Committee for the North Hamilton Community Health Centre, a member of the Finance Committee at St. Joseph's Villa and the

Treasurer for the Three Mile Lake Association. After serving as a Committee Appointee Member on MAHC's Resources and Audit Committee, Jody was elected to a Director role in June 2024. She is currently serving as a member on the Resources and Audit Committee and Capital Redevelopment Steering Committee.

On a personal note, she has been married to Paul for over 40 years and has two adult children. Having recently retired in December 2023, she now spends time golfing, gardening, curling and travelling.



**Colleen Nisbet,
Director**

Colleen Nisbet brings to the MAHC Board of Directors her extensive experience in nursing, administration and in public health. After working in varied clinical areas of nursing she moved to Richmond in West London England and graduated with her Master's of Science in Public Health from Brunel University. Upon her return to Ontario, she began her management career in public health and for the last twelve years has been a member of the Simcoe Muskoka District Health Unit's senior leadership team as the Vice President of Clinical Services. One of the highlights of her career was the executive oversight of the infectious diseases and immunization portfolios during the COVID-19 pandemic.

Her specific interests are health equity and accessibility, informatics and health system governance. Colleen is a resident of Bracebridge moving here from Ajax Ontario in 1987 to raise her two children.

Colleen was elected to the MAHC Board of Directors June 26, 2023. She has served as a member of the Governance Committee, Quality and Patient Safety Committee, Nominations Committee and the Chair of the Governance Committee. Currently she is a member of the Quality & Patient Safety Committee and

Capital Redevelopment Steering Committee.



**Michael Righetti,
Director**

With nearly a decade of frontline experience, Michael Righetti has served as a Primary Care Paramedic in the District of Muskoka and currently maintains a license as an Advanced Care and Community Paramedic. He continues to work casually in Muskoka as a Paramedic, staying connected to the community that he was born and raised in and continues to reside. For the past six years, he has also contributed to paramedic education through the Sunnybrook Regional Base Hospital Program, where he currently holds the position of Coordinator of Paramedic Practice, focusing on quality assurance and patient safety. Michael's educational journey includes a Pre-Health Sciences certificate (2015), a Primary Care Paramedic diploma (2016), and advanced certifications in Community Paramedicine (2022), Advanced Care Paramedicine (2023), and Emergency Services Communication (2024).

Joining the Muskoka Algonquin Healthcare Board of Directors in June 2025 marks his first governance role, and he is excited to bring his clinical and educational experience to the table. Outside of work, Michael enjoys spending time with family and friends, volunteering locally, and making the most of

Muskoka's beautiful waterways.

Michael is a member of the Quality and Patient Safety Committee and the Governance Committee.

2026-2027 Board of Directors



**Beel Yaqub,
Director**

Beel Yaqub is currently a proud owner operator of McDonald's restaurants located in Huntsville and Parry Sound. His restaurants employ 175 people and serve more than one million guests annually.

Beel spent most of his career as an executive in the Banking and Technology sectors. He is a former Chief Data Officer & SVP at RBC Royal Bank where he spearheaded the development of emerging technologies in Artificial Intelligence Research, Cloud Computing, Cyber Security and Digital Platforms. Beel also held a number of progressive roles running one of RBC's largest P&L responsible for \$137B in Deposits and Guaranteed Investments.

Prior to joining McDonald's, Beel held the role of Chief Information Officer & EVP Laurentian Bank of Canada. Leveraging his 20+ years of experience to help transform the organization and deliver platform modernization across all client and employee facing channels.

From 2020 to 2025, Beel served as Chair of the Board for Habitat Services Metropolitan Toronto, an organization focused on providing homes and personalized care for marginalized individuals with mental health challenges. He has also held a number of advisory positions working with colleges in the local community and new business startups as well as being an active member of the United Way Giving campaigns & Toronto Sick Kids Foundation.

Beel and his family currently reside in beautiful Huntsville, Ontario. Beel is married to Jazz and they have two children, their daughter Noor is 17 years old and Xavier is 14 years of age. They love travelling as a family, quality time with their kids is important as well as enjoying the outdoors.

He was elected to the Muskoka Algonquin Healthcare Board of Directors June 16, 2025 and is serving as a member on the Resources and Audit Committee and the Nominations Committee.



**Don Macintosh,
Director**

With over four decades of experience in corporate and commercial law, Don Macintosh is a trusted advisor to public and private companies across Canada. Don has guided clients, ranging from startups to large international enterprises through high-stakes transactions and evolving business landscapes.

A triple graduate of Queen's University (B.A., M.P.L., J.D.), Don combines deep technical expertise with a practical real-world approach. He is a seasoned board member, having served on numerous private and not-for-profit boards where his counsel on corporate governance and responsibility was highly valued.

Don's roots run deep in Muskoka. He is a graduate of Bracebridge High School, and spent many summers working at local businesses as well as for the District. Don has a passion for being active and outdoors, and is an avid cyclist and amateur triathlete. Don most enjoys being at Lake of Bays, where he and his wife Sarah love spending time with their two daughters and their families, including two energetic young granddaughters.

Don was elected to the MAHC Board of Directors in June 2025 and serves on the Quality and Patient Safety Committee, Local Share Committee, Resources & Audit Committee and the Governance Committee.



**Catherine Brown,
Director**

Catherine Brown is an accomplished health system leader with more than 30 years of executive leadership experience across Ontario's health care and public sectors. Her career has focused on health system transformation, organizational integration, public policy development, and large-scale operational change to strengthen health care delivery across the province. Catherine currently serves as a Senior Advisor with Santis Health, where she provides strategic counsel to health care organizations on transformation, governance, organizational recovery, crisis management, and policy development.

Previously, Catherine held several senior leadership roles within Ontario's health system, including Executive Vice-President at Ontario Health, where she played a key leadership role to the province's COVID-19 pandemic response. She also served as Chief Executive Officer of Health Shared Services Ontario, supporting home and community care delivery and the integration of provincial organizations that led to the creation of Ontario Health. Earlier in her career, she served as an Assistant Deputy Minister with the Ontario Ministry of Health and Long-Term Care and held senior executive positions across

several provincial ministries.

Catherine is committed to improving health care through strong governance, strategic leadership, collaborative partnerships, and innovation. Her passion for advancing integrated, patient-centred care aligns closely with MAHC's commitment to delivering exceptional care to the communities it serves.

An active community volunteer, Catherine has served on boards focused on health care, mental health, and long-term care, and is involved with Oxtongue Lake for Arts and Culture. A lifelong summer visitor and longtime Muskoka cottager, she has a strong connection to the region and its communities.

Catherine joined the MAHC Board of Directors in June 2026 and will serve on the Resources and Audit Committee and the Governance Committee.