

TOWNSHIP OF
North Kawartha

Connecting Community,
Nature and Spirit

Draft 2027 Strategic Plan



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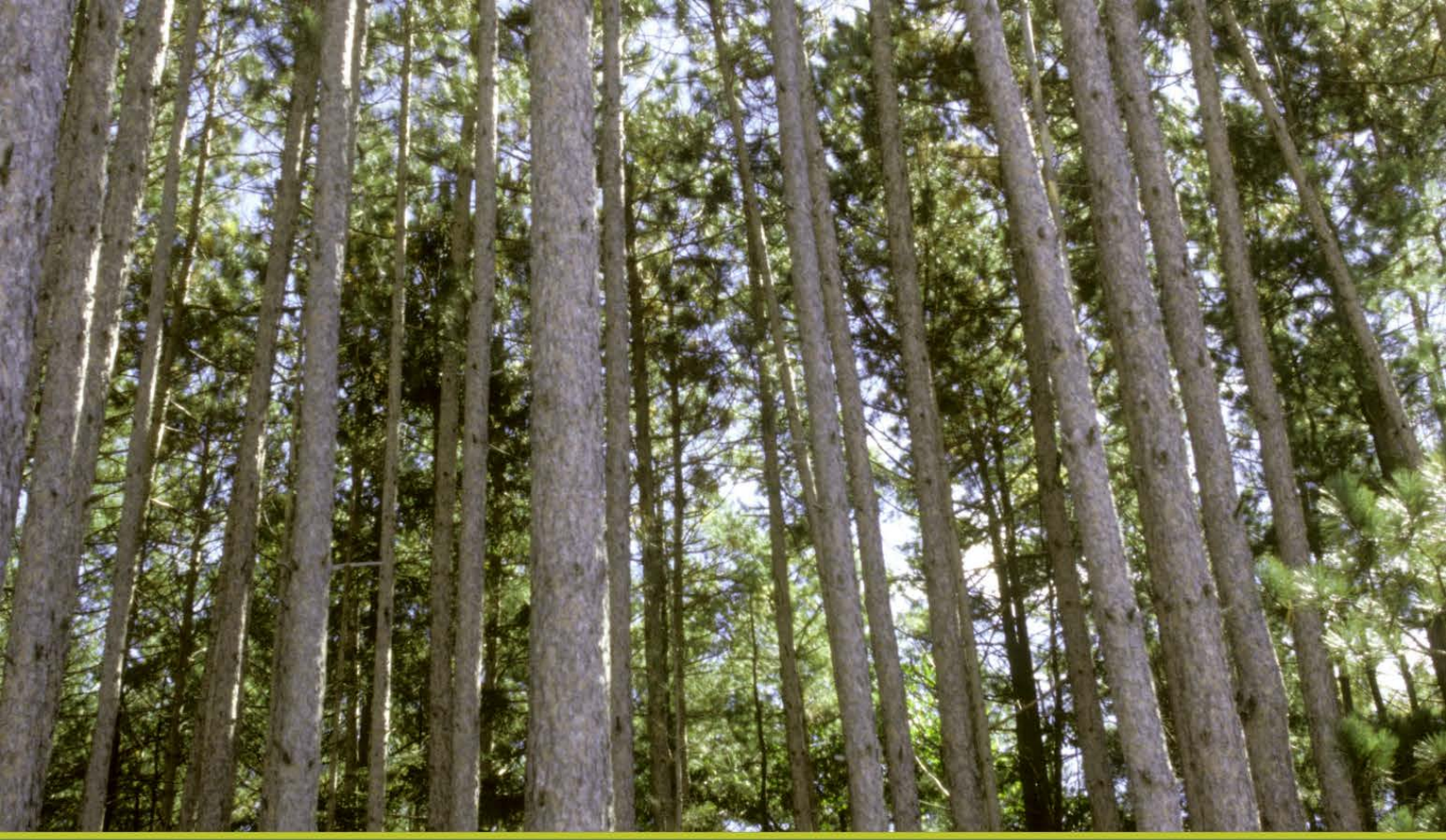
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Strategic Plan Components

The Corporation of the Township of North Kawartha has embarked on a Strategic Planning process to establish a future direction for the North Kawartha Community. It establishes the framework for all projects and plans to be undertaken by the Township Departments. More Specific updates can be found at www.northkawartha.ca/plans

The Township of North Kawartha's Strategic Plan is comprised of six (6) main elements:





Vision

A united and healthy community, connected to our natural heritage



Core Purpose

Provide leadership, education, infrastructure, and cost-effective resources to ensure sustainable rural, and urban growth

Corporate values

We will be consistent with our Corporate values in everything we do:

Respect

Consideration | Collaboration | Friendliness | Optimism

Integrity

Loyal | Dedication

Accountability

Efficiency | Competency | Transparency

Strategic Priorities

The Strategic Priorities further define and support the Vision Statement and Core Purpose of the Township of North Kawartha.

Infrastructure:

Investments in Municipal infrastructure

Economy:

Guide economic growth for a sustainable community

Governance:

Maintain a strong, accountable, Municipal Government

Environment:

Protect and enhance the environment



TOWNSHIP OF North Kawartha

Infrastructure

- Ensure that existing infrastructure is sustained prior to expanding and/or investing in new infrastructure, reflective of the Asset Management Plan (AMP)
- Plan infrastructure development with demographic needs
- Facilitate the creation of more housing including new builds, multi-residential, and secondary dwelling units for the following markets; seniors, families, affordable housing options, and rental units.
- Explore complete communities

Economy

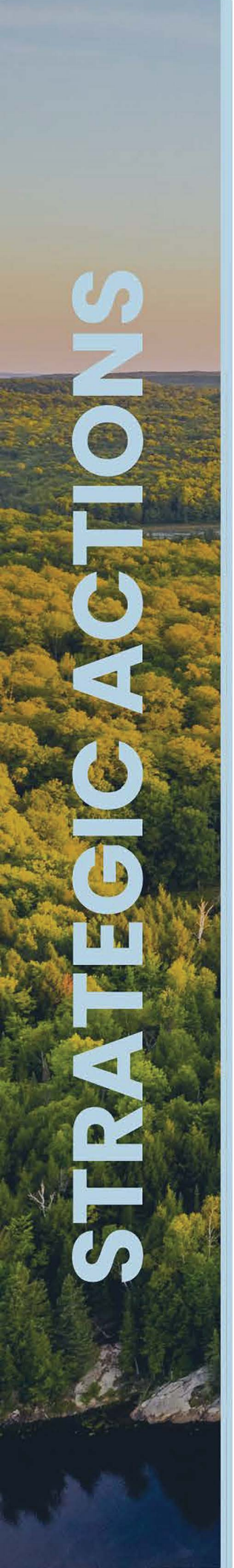
- Refresh and promote the Community Improvement Plan (CIP)
- Implement the Strategic Economic Development Plan, which includes initiatives under the areas of development, economic diversification, infrastructure, labour, and tourism.

Governance

- Maintain policies and processes that enable effective governance
- Provide quality community programs and municipal services
- Provide effective, clear and transparent Township communication

Environment

- Promote responsible environmental stewardship
- Protect the human environment
- Consider climate change in decision making



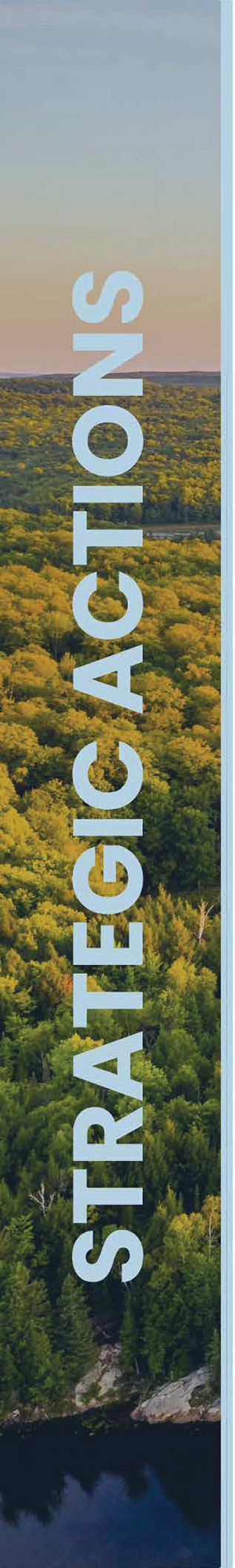
Infrastructure

Investments in Municipal infrastructure

1. Ensure that existing infrastructure is sustained prior to expanding and/or investing in new infrastructure, reflective of Asset Management Plan (AMP)

2027 Approved Actions

- Complete a long-term financial plan
- Update the Road Minimum Maintenance Standard By-Law (review discrepancies, and level of service)
- Road Needs Study including signage, speeds and traffic counts.
- Prepare a report to Council regarding municipal road service levels and classifications.
- Schedule a Roads tour for Council
- Review and update five-year road surface treatment/paving plan
- Meet with the County of Peterborough to discuss the transfer of Balmer Rd and the County's portion of Jack Lake Rd to the Township, after the County brings the road(s) to an acceptable standard. Inquire on funds set aside for these roads by the County. (former PRHC levy)
- Complete implementation of Internal PDS Citywide Route Patrol software



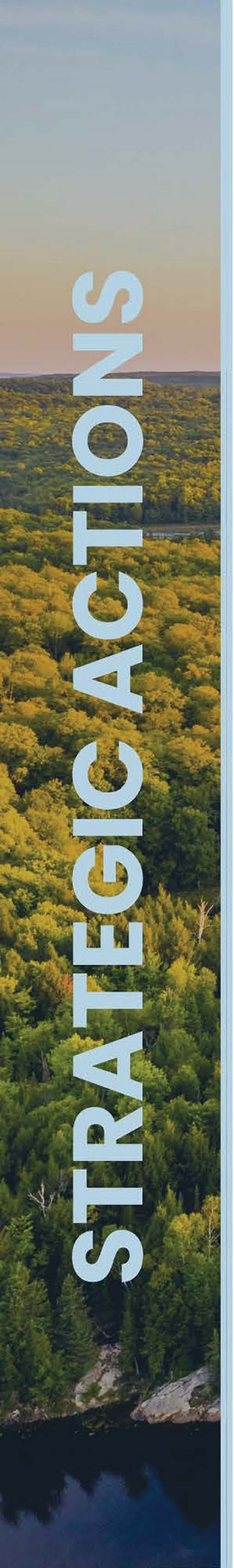
Infrastructure

Investments in Municipal infrastructure

2. Plan infrastructure development with demographic needs

2027 Approved Actions

- Schedule facility tours for Council with Roads tour



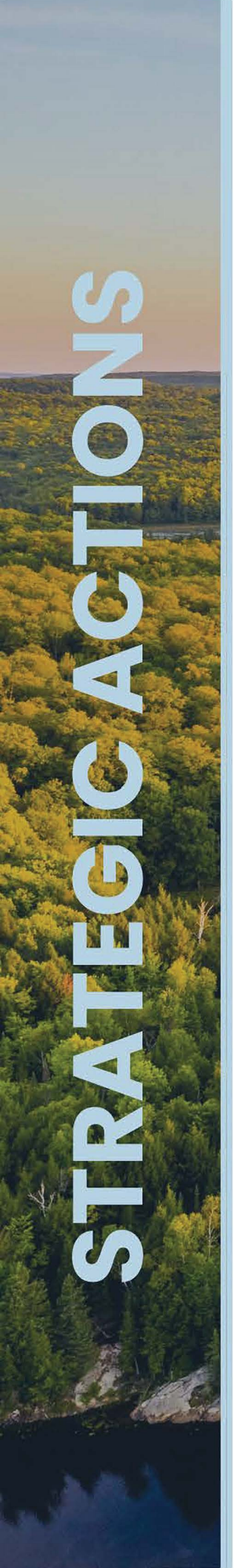
Infrastructure

Investments in Municipal infrastructure

3. Facilitate the creation of more housing including new builds, multi-residential, and secondary dwelling units for the following markets; seniors, families, affordable housing options, and rental units.

2027 Approved Actions

- Initiate a reserve for the purpose of purchasing property and completing studies to prepare properties for municipal purposes beneficial to the community, including housing development
- Explore options for development on Municipal owned property located on Balmer Road and possible purchase of abutting property
- Engage local builders to gauge development interests
- Explore public/private public-private partnership models for development
- Host a meeting with local builders, contractors, and developers to discuss current pressures and opportunities
- Utilize social media to attract developers



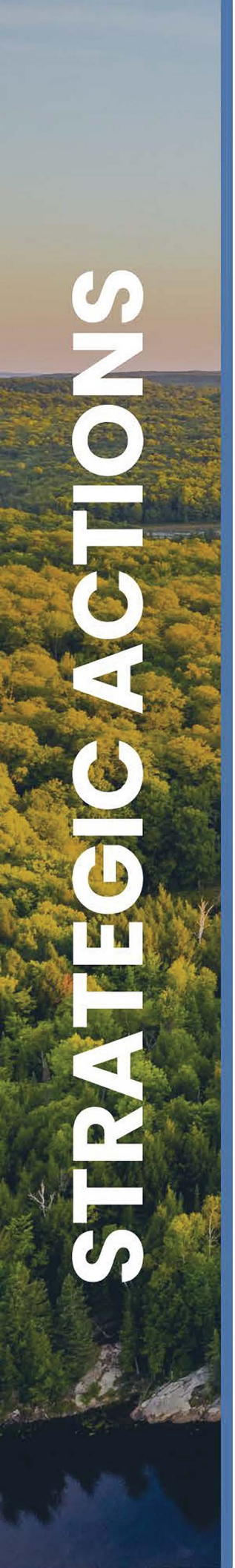
Infrastructure

Investments in Municipal infrastructure

4. Explore complete communities

2027 Approved Actions

- Develop a Downtown Master Plan inclusive of a project charter



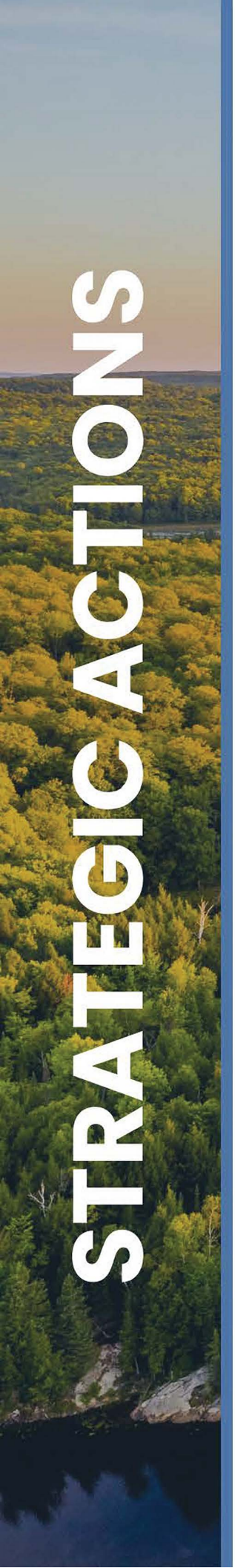
Economy

Guide Economic growth for sustainable community

1. Refresh and promote the Community Improvement Plan (CIP)

2027 Approved Actions

- Prioritize the CIP programs annually
- Review the budget annually based on an evaluation of the CIP successes
- Review CIP identified areas and programs
- Enact any revision
- Advertise and promote the Community Improvement Plan (CIP)



Economy

Guide Economic growth for sustainable community

2. Implement the Strategic Economic Development Plan, which includes, initiatives under the areas of development, economic diversification, infrastructure, labour, and tourism.

2027 Approved Actions

Development

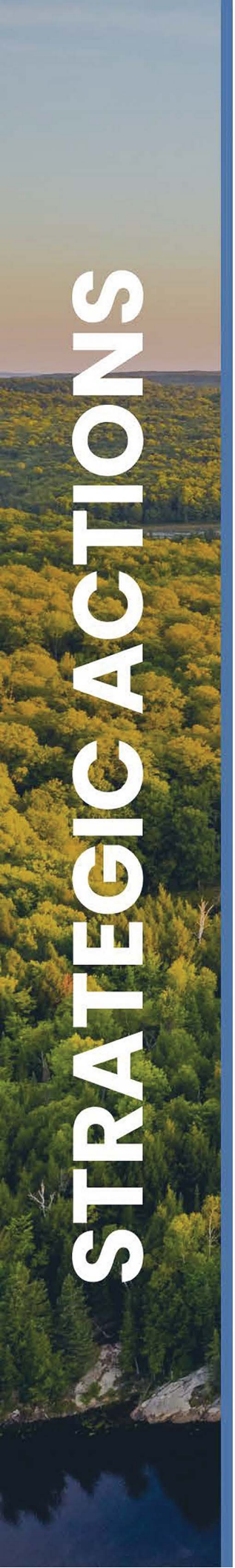
- Evaluate the Municipal property/surplus property list with regards to development opportunities, and property usages
- RFP for completion of the North Kawartha Comprehensive Zoning By-law - consider mixed use zoning (commercial & residential)
- Residential Development - prioritize housing to meet our current and future needs. Outreach with housing providers, program administrators and other groups to explore housing development opportunities
- Residential Intensification - continue working on policies and implementation measures aimed at increasing the uptake of Additional Dwelling Units (ADUs)
- Support commercial development, entrepreneurship, tourism, home-based businesses, and investment opportunities within existing settlement areas and through appropriate mixed-use development opportunities.

Infrastructure

- Continue to monitor the progress of the Municipal Services Corporation initiative and assess potential implementation opportunities.
- Continue to monitor fibre deployment projects and cellular infrastructure expansion opportunities.

Labour

- Continue partnership with colleges and skills training and partnership with Trent University
- Continue to support Entrepreneurship
- Continue to support Home Based Businesses
- Continue to monitor federal immigration programs and initiatives that may support labour force attraction and population growth opportunities for rural communities



Economy

Guide Economic growth for sustainable community

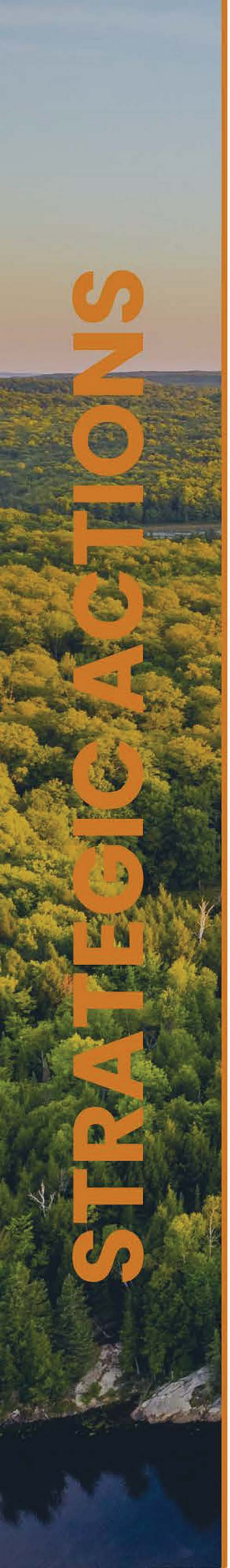
2027 Approved Actions

Tourism

- Continue to implement tourism marketing and communications initiatives in coordination with Peterborough County and other tourism partners.
- Investigate an arts & culture program (Sculpture for Municipal Office)
- Continue to work with the Ministry of Transportation (MTO) on Gateway and destination signage matters
- Complete wayfinding signage program

Economic Diversification

- Continue investment attraction efforts through the Township's day-to-day economic development activities.
- Continue to explore opportunities to strenthen engagement with seasonal residents and property owners.



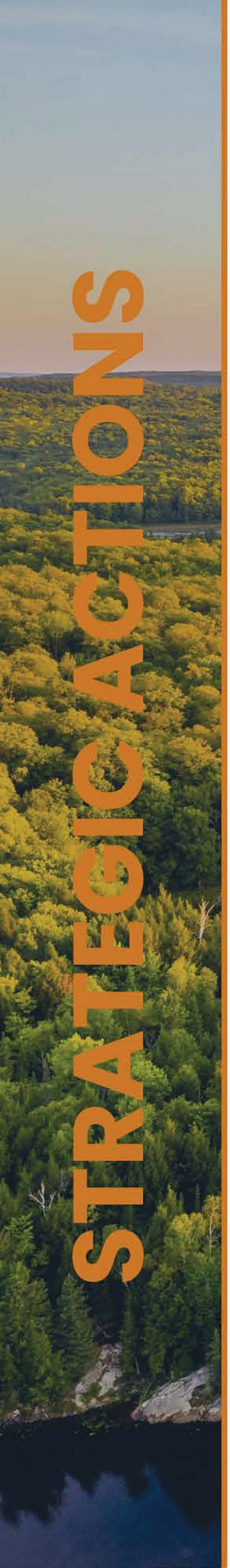
Governance

Maintain a strong, accountable municipal government

1. Maintain policies and processes that enable effective governance

2027 Approved Actions

- Review policies in regards to employee retention, recruitment, and succession planning; amend policies as necessary
- Continue to foster relationships with local First Nations
- Investigate options to bring Fibre internet to the Municipal office
- Continue implementation of the Comprehensive Employee Survey and Organizational Review Implementation Plan
- Investigate pros and cons of a municipal sign by-law inclusive of private roads.



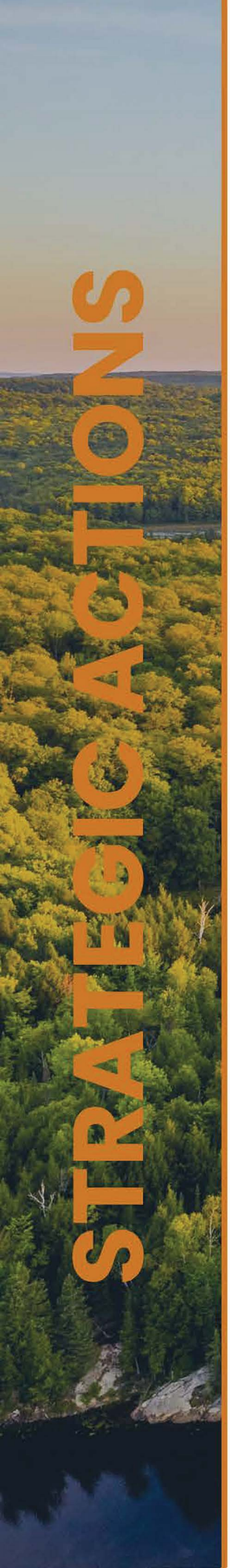
Governance

Maintain a strong, accountable Municipal Government

2. Provide quality community programs and services

2027 Approved Actions

- Implement the final components of Riverview Park Plan,
- Continue to work on a safer Highway 28, including meeting with KHPP, OPP, and MTO



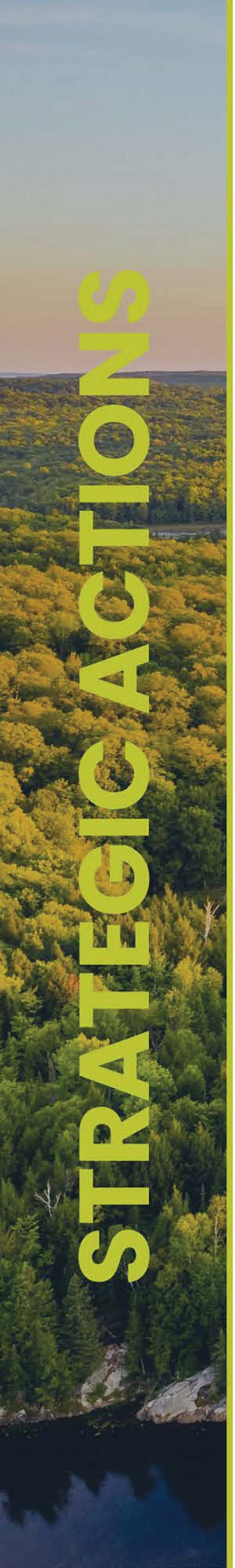
Governance

Maintain a strong, accountable Municipal Government

3. Provide effective , clear and transparent Township communication

2027 Approved Actions

- Enable hybrid meetings within the Wilson Park Community Centre



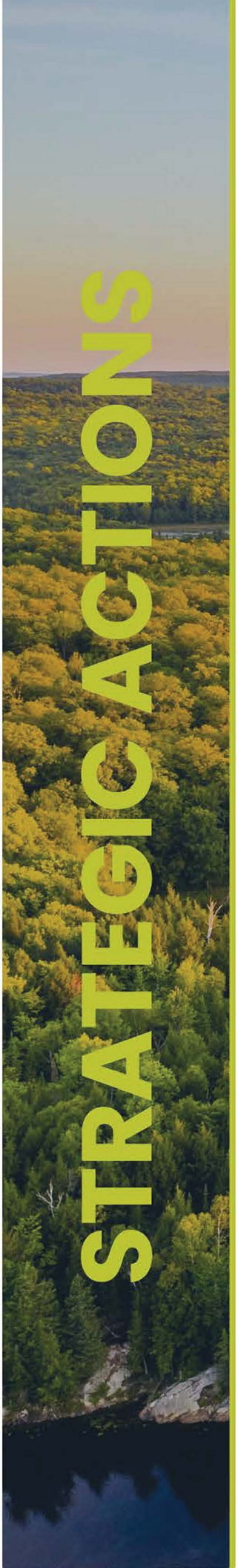
Environment

Protect and enhance Environment

1. Promote responsible environmental stewardship

2027 Approved Actions

- Investigate the ways in which shoreline preservation policies can be incorporated into the Township By-Laws.
- Continue the FoodCycler program



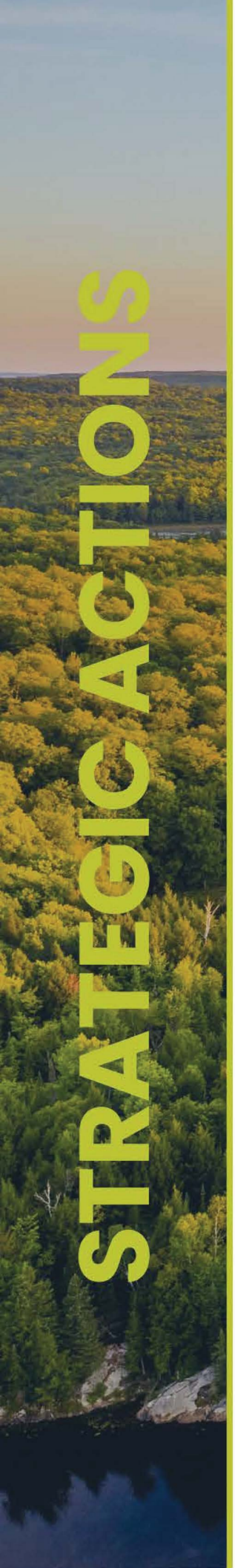
Environment

Protect and enhance Environment

2. Protect the human environment

2027 Approved Actions

- Create a Recreation Master Plan, to include an Open Space Master Plan including, beaches, parks, and future trail considerations
- Investigate possible partnerships for the creation/ promotion of a Water Trail along Eels Creek
- Explore options for accessible community gardens



Environment

Protect and enhance Environment

3. Consider Climate change in decision making

2027 Approved Actions

- Investigate options to include funding options for Electric Vehicle (EV) charging systems (public and municipal)
- Investigate Electric Vehicle (EV) options for the municipal fleet and equipment

